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# **Appendices**

Methodology Used: Policy Analysis Matrix

#### Financial and Economic Analyses

Other economic indicator measured to compare these systems is Land Equivalent Value (LEV), Equivalent Annual Income (EAI) and Internal Rate of Return (IRR). The EAI parameter, which can simply be said as "annualized NPV", is commonly used to measure the competitiveness of a perpetual land used management of tree farming. EAI can be obtained by using the formula as follow:

EAI NPV 
$$\frac{i(1 \quad i)^{n}}{(1 \quad i)^{n}}$$

As for the Land Equivalent Value can simply be obtained by following below formula:

$$LEV \quad \frac{EAI}{i} \quad \text{or} \quad LEV \quad \begin{matrix} FV \\ n \\ (1 \quad i) \end{matrix}^n$$

where;  $FV_n$  = net future value at the end of the first rotation; i = interest rate and n = number of years in the rotation. Internal Rate of Return is on the other hand define as the discount rate that equates the present value of a project's expected cash inflows to the present value of the project's costs. Equivalently it is the rate that forces the NPV to equal zero.

#### **Assumptions of the Assessment**

Macro-Economic Assumptions

|                                | Assessr | nent of |
|--------------------------------|---------|---------|
|                                | 2000    | 1997    |
| Nominal interest rate (%)      | 20%     | 20%     |
| Social interest rate (%)       | 15%     | 15%     |
| Official exchange rate (Rp/\$) | 8,374   | 2,400   |
| Exchange premium (%)           | 0%      | 0%      |
| Percent devaluation (%)        | 0%      | 0%      |
| Commodity Policies             |         |         |
| Rice tariff (%)                | 0%      | 0%      |
| Soybean tariff (%)             | 15%     | 15%     |
| Urea export tax (%)            | 5%      | 5%      |
| TSP export tax (%)             | 5%      | 5%      |
| Net trade tax                  | 0%      | 0%      |
| Domestic subsidy               | 0%      | 0%      |
| VAT                            | 0%      | 0%      |
| CPO Tarriff                    |         |         |
| CPO Export Tax                 | 5%      | 5%      |
| Daily Labor Wage               |         |         |
| Private price                  | 8,000   | 4,000   |
| Social price                   | 8,000   | 4,000   |
| •                              | , -     | ,       |

IRR, EAI and LEV Analyses over Shaded Coffee Systems

Table 1. IRR of Various Coffee Systems

| Coffee Systems                       | IRR 19  | 97     | IRR 2000 |        |  |
|--------------------------------------|---------|--------|----------|--------|--|
| Collee Systems                       | Private | Social | Private  | Social |  |
| High Input Monoculture               | 35.31%  | 28.95% | 16.66%   | 15.24% |  |
| High Input Monoculture with Grafting | 31.46%  | 25.04% | 13.39%   | 12.71% |  |
| Shade Base                           | 45.50%  | 37.92% | 20.93%   | 20.16% |  |
| Shade Base with Surface Vegetation   | 63.06%  | 54.50% | 31.04%   | 31.11% |  |
| Fruit Base                           | 51.07%  | 44.78% | 28.87%   | 28.19% |  |
| Fruit Base with Surface Vegetation   | 66.06%  | 58.11% | 35.78%   | 35.62% |  |
| Timber Base                          | 46.86%  | 39.47% | 22.82%   | 21.96% |  |
| Timber Base with Surface Vegetation  | 62.98%  | 54.42% | 31.41%   | 30.92% |  |

Source: Primary data.

Table 2. Equivalent Annual Income (in Rp) of Various Coffee Systems

| Multi-Strata Systems                 | EAI 19    | 97        | EAI 2000  |           |  |
|--------------------------------------|-----------|-----------|-----------|-----------|--|
| Wulli-Strata Systems                 | Private   | Social    | Private   | Social    |  |
| High Input Monoculture               | 399,122   | 388,207   | (227,767) | 17,524    |  |
| High Input Monoculture with Grafting | 577,295   | 581,985   | (399,956) | (162,047) |  |
| Shade Base                           | 52,530    | 323,910   | 702,559   | 742,340   |  |
| Shade Base with Surface Vegetation   | 682,102   | 1,135,459 | 1,334,044 | 1,437,270 |  |
| Fruit Base                           | 892,392   | 1,613,464 | 1,606,565 | 2,117,998 |  |
| Fruit Base with Surface Vegetation   | 1,516,827 | 2,415,694 | 2,236,059 | 2,809,678 |  |
| Timber Base                          | 173,942   | 478,763   | 822,128   | 896,418   |  |
| Timber Base with Surface Vegetation  | 733,534   | 1,155,243 | 1,382,010 | 1,508,755 |  |

Source: Primary data.

Table 3. Land Equivalent Value (in Rp) of Various Coffee Systems

| Multi-Strata Systems                 | LEV        | 1997       | LEV 2000    |             |  |
|--------------------------------------|------------|------------|-------------|-------------|--|
| Multi-Strata Systems                 | Private    | Social     | Private     | Social      |  |
| High Input Monoculture               | 1,995,609  | 2,588,046  | (1,138,834) | 116,828     |  |
| High Input Monoculture with Grafting | 2,886,477  | 3,879,900  | (1,999,781) | (1,080,315) |  |
| Shade Base                           | 3,512,793  | 3,711,700  | 262,649     | 1,619,552   |  |
| Shade Base with Surface Vegetation   | 6,670,219  | 7,186,350  | 3,410,508   | 5,677,295   |  |
| Fruit Base                           | 8,032,824  | 10,589,988 | 4,461,960   | 8,067,322   |  |
| Fruit Base with Surface Vegetation   | 11,180,296 | 14,048,390 | 7,584,135   | 12,078,470  |  |
| Timber Base                          | 4,110,638  | 4,482,088  | 869,711     | 2,393,815   |  |
| Timber Base with Surface Vegetation  | 6,910,048  | 7,543,775  | 3,667,668   | 5,776,215   |  |

Source: Primary data.

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Table 5. Condition of Coffee Systems Assessed in 2000

| Systems                     | Shade-Base | Shade-Base<br>(Var-1) | Timber-Base | Timber-Base<br>(Var-1) | Fruit-Base | Fruit-Base<br>(Var-1) | High Input<br>Monoculture<br>1 | High Input<br>Monoculture<br>2 |
|-----------------------------|------------|-----------------------|-------------|------------------------|------------|-----------------------|--------------------------------|--------------------------------|
| Private Price               |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 8,239      | 11,101                | 8,794       | 11,348                 | 11,773     | 14,382                | 7,137                          | 6,463                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,602,622  | 6,607,355             | 6,599,056   | 6,599,056              | 6,620,473  | 6,620,473             | 10,473,363                     | 10,473,363                     |
| Total Cost                  | 9,372,349  | 9,382,163             | 9,364,954   | 9,364,954              | 9,406,163  | 9,406,163             | 17,833,716                     | 17,833,716                     |
| Average Cost                | 2,343,087  | 2,345,541             | 2,341,239   | 2,341,239              | 2,351,541  | 2,351,541             | 3,566,743                      | 3,566,743                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |
| Social Price                |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 9,630      | 13,698                | 10,415      | 13,824                 | 15,296     | 18,835                | 8,069                          | 7,348                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,600,762  | 7,140,672             | 7,130,833   | 7,130,833              | 7,155,767  | 6,618,612             | 11,689,414                     | 11,689,414                     |
| Total Cost                  | 9,368,842  | 9,378,657             | 9,361,447   | 9,361,447              | 9,402,657  | 9,402,657             | 17,707,419                     | 17,707,419                     |
| Average Cost                | 2,342,211  | 2,344,664             | 2,340,362   | 2,340,362              | 2,350,664  | 2,350,664             | 3,541,484                      | 3,541,484                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |

Note: The result of high input monoculture coffee systems are the updated version from Budidarsono, et. al. (2001)
High Input Monoculture 1 refers to simple, secure high inputs but grafting does not use for rejuvenation
High Input Monoculture 2 refers to simple, secure high inputs with grafting as a mean for rejuvenation
Var 1 refers to the use of high economic value of under storey species
Values for of Prices and Return to Labor are in Rupiah
Labor related Parameters are in Man Days

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Table 5. Condition of Coffee Systems Assessed in 2000

| Systems                     | Shade-Base | Shade-Base<br>(Var-1) | Timber-Base | Timber-Base<br>(Var-1) | Fruit-Base | Fruit-Base<br>(Var-1) | High Input<br>Monoculture<br>1 | High Input<br>Monoculture<br>2 |
|-----------------------------|------------|-----------------------|-------------|------------------------|------------|-----------------------|--------------------------------|--------------------------------|
| Private Price               |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 8,239      | 11,101                | 8,794       | 11,348                 | 11,773     | 14,382                | 7,137                          | 6,463                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,602,622  | 6,607,355             | 6,599,056   | 6,599,056              | 6,620,473  | 6,620,473             | 10,473,363                     | 10,473,363                     |
| Total Cost                  | 9,372,349  | 9,382,163             | 9,364,954   | 9,364,954              | 9,406,163  | 9,406,163             | 17,833,716                     | 17,833,716                     |
| Average Cost                | 2,343,087  | 2,345,541             | 2,341,239   | 2,341,239              | 2,351,541  | 2,351,541             | 3,566,743                      | 3,566,743                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |
| Social Price                |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 9,630      | 13,698                | 10,415      | 13,824                 | 15,296     | 18,835                | 8,069                          | 7,348                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,600,762  | 7,140,672             | 7,130,833   | 7,130,833              | 7,155,767  | 6,618,612             | 11,689,414                     | 11,689,414                     |
| Total Cost                  | 9,368,842  | 9,378,657             | 9,361,447   | 9,361,447              | 9,402,657  | 9,402,657             | <b>17,70</b> 7,419             | 17,707,419                     |
| Average Cost                | 2,342,211  | 2,344,664             | 2,340,362   | 2,340,362              | 2,350,664  | 2,350,664             | 3,541,484                      | 3,541,484                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |

Note: The result of high input monoculture coffee systems are the updated version from Budidarsono, et. al. (2001)
High Input Monoculture 1 refers to simple, secure high inputs but grafting does not use for rejuvenation
High Input Monoculture 2 refers to simple, secure high inputs with grafting as a mean for rejuvenation
Var 1 refers to the use of high economic value of under storey species
Values for of Prices and Return to Labor are in Rupiah
Labor related Parameters are in Man Days

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Table 4. Condition of Coffee Systems Assessed in 1997

| Systems                     | Shade-Base | Shade-Base<br>(Var-1) | Timber-Base | Timber-Base<br>(Var-1) | Fruit-Base | Fruit-Base<br>(Var-1) | High Input<br>Monoculture<br>1 | High Input<br>Monoculture<br>2 |
|-----------------------------|------------|-----------------------|-------------|------------------------|------------|-----------------------|--------------------------------|--------------------------------|
| Private Price               |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 7,221      | 10,103                | 7,777       | 10,348                 | 10,829     | 13,462                | 5,496                          | 6,137                          |
| Years to Positive Cash Flow | 4          | 3                     | 4           | 3                      | 4          | 3                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 3,503,054  | 2,899,289             | 3,501,271   | 2,899,289              | 3,511,979  | 2,903,919             | 6,625,105                      | 6,621,042                      |
| Total Cost                  | 5,036,904  | 3,784,938             | 5,033,206   | 3,784,938              | 5,053,811  | 3,792,938             | 11,859,905                     |                                |
| Average Cost                | 1,259,226  | 1,261,646             | 1,258,302   | 1,261,646              | 1,263,453  | 1,264,313             | 2,371,981                      | 2,371,069                      |
| Labor Requirement           | 3,503,054  | 2,899,289             | 3,501,271   | 2,899,289              | 3,511,979  | 2,903,919             | 6,625,105                      | 6,621,042                      |
| Labor for Operation         | 107        | 110                   | 107         | 109                    | 162        | 165                   | 204                            | 208                            |
| Social Price                |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 7,773      | 286                   | 8,568       | 11,684                 | 13,654     | 16,717                | 5,524                          | 6,252                          |
| Years to Positive Cash Flow | 4          | 3                     | 4           | 3                      | 4          | 3                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 3,499,095  | 3,079,363             | 3,790,146   | 3,079,363              | 3,802,613  | 2,902,421             | 7,579,205                      | 7,575,015                      |
| Total Cost                  | 5,029,823  | 3,782,961             | 5,026,126   | 3,782,961              | 5,046,731  | 3,790,961             | 11,931,876                     | 11,927,316                     |
| Average Cost                | 1,257,456  | 1,260,987             | 1,256,531   | 1,260,987              | 1,261,683  | 1,263,654             | 2,386,375                      | 2,385,463                      |
| Labor Requirement           |            | 703                   | 870         | 703                    | 873        | 704                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 110                   | 107         | 109                    | 162        | 165                   | 204                            | 208                            |

Note: The result of high input monoculture coffee systems are taken from Budidarsono, et. al. (2001)
High Input Monoculture 1 refers to simple, secure high inputs but grafting does not use for rejuvenation
High Input Monoculture 2 refers to simple, secure high inputs with grafting as a mean for rejuvenation
Var 1 refers to the use of high economic value of under storey species
Values for of Prices and Return to Labor are in Rupiah
Labor related Parameters are in Man Days

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Table 5. Condition of Coffee Systems Assessed in 2000

| Systems                     | Shade-Base | Shade-Base<br>(Var-1) | Timber-Base | Timber-Base<br>(Var-1) | Fruit-Base | Fruit-Base<br>(Var-1) | High Input<br>Monoculture<br>1 | High Input<br>Monoculture<br>2 |
|-----------------------------|------------|-----------------------|-------------|------------------------|------------|-----------------------|--------------------------------|--------------------------------|
| Private Price               |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 8,239      | 11,101                | 8,794       | 11,348                 | 11,773     | 14,382                | 7,137                          | 6,463                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,602,622  | 6,607,355             | 6,599,056   | 6,599,056              | 6,620,473  | 6,620,473             | 10,473,363                     | 10,473,363                     |
| Total Cost                  | 9,372,349  | 9,382,163             | 9,364,954   | 9,364,954              | 9,406,163  | 9,406,163             | 17,833,716                     | 17,833,716                     |
| Average Cost                | 2,343,087  | 2,345,541             | 2,341,239   | 2,341,239              | 2,351,541  | 2,351,541             | 3,566.743                      | 3,566,743                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1.116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |
| Social Price                |            |                       |             |                        |            |                       |                                |                                |
| Return to Labor             | 9,630      | 13,698                | 10,415      | 13,824                 | 15,296     | 18,835                | 8,069                          | 7,348                          |
| Years to Positive Cash Flow | 4          | 4                     | 4           | 4                      | 4          | 4                     | 5                              | 5                              |
| Establishment Phase         |            |                       |             |                        |            |                       |                                |                                |
| NPV to Establishment        | 6,600,762  | 7,140,672             | 7,130,833   | 7,130,833              | 7,155,767  | 6,618,612             | 11,689,414                     | 11,689,414                     |
| Total Cost                  | 9,368,842  | 9,378,657             | 9,361,447   | 9,361,447              | 9,402,657  | 9,402,657             | 17,707,419                     | 17,707,419                     |
| Average Cost                | 2,342,211  | 2,344,664             | 2,340,362   | 2,340,362              | 2,350,664  | 2,350,664             | 3,541,484                      | 3,541,484                      |
| Labor Requirement           | 871        | 871                   | 870         | 870                    | 873        | 873                   | 1,116                          | 1,116                          |
| Labor for Operation         | 107        | 107                   | 107         | 107                    | 162        | 166                   | 212                            | 204                            |

Note: The result of high input monoculture coffee systems are the updated version from Budidarsono, et. al. (2001)
High Input Monoculture 1 refers to simple, secure high inputs but grafting does not use for rejuvenation
High Input Monoculture 2 refers to simple, secure high inputs with grafting as a mean for rejuvenation
Var 1 refers to the use of high economic value of under storey species
Values for of Prices and Return to Labor are in Rupiah
Labor related Parameters are in Man Days

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Table 6. Economically Valuable Species found in Shaded Coffee Systems

| No      | Local Name  | Scientific Name           | English Name           |
|---------|-------------|---------------------------|------------------------|
| 1       | Dadap       | Erythryna subumbrans      | Indian Coral           |
| 2       | Jarak       | Ricinus communis          | Castor Oil Plant       |
| 3       | Kihujan     | Gliricidia sepium         | Nicaraguan Cocoa Shade |
| 4       | Hamerang    | Ficus fulva               |                        |
| 5       | Kayu afrika | Maesopsis eminii          |                        |
| 6       | Murbei      | Morus alba                |                        |
| 7       | Petai cina  | Leucaena leucocephala     | Wild Tamarind          |
| 8       | Teureup     | Artocarpus elasticus      | Wild Bread Fruit       |
| 9       | Tisuk       | Hibiscus cannabinus       | Kenaf                  |
| 10      | Waru        | Hibiscus spp.             | Rose Mellow            |
| 11      | Bayur       | Pterospermum spp.         | Wajoo; Bayur           |
| 12      | Cemara      | Cryptomeria japonica      | Pine                   |
| 13      | Jati        | Tectona grandis           | Teak                   |
| 14      | Mahoni      | Swietenia mahagoni        | Mahogany               |
| 15      | Pasang      | Quercus sundaica          | Oak                    |
| 16      | Sawo Manila | Manilkara zapota          | Naseberry              |
| 17      | Sengon      | Paraserianthes falkataria | Albizzia               |
| 18      | Trembesi    | Samanea saman             | Rain Tree              |
| 19      | Suren       | Toona sureni              | Ingoo; Toona           |
| 20      | Tenam       | Anisoptera spp.           | Mersawa                |
| 21      | Sonokeling  | Dalbergia latifolia       | Indian Rosewood        |
| 22      | Alpukat     | Persea americana          | Avocado                |
| 23      | Asam        | Tamarindus indica         | Tamarind               |
| 24      | Belimbing   | Averrhoa bilimbi          | Star Frúit             |
| 25      | Cempedak    | Artocarpus integer        | Champedak; Lemasa      |
| 26      | Duku        | Lansium domesticum        | Lanzoon                |
| 27      | Durian      | Durio zibethinus          | Durian                 |
| 28      | Jambu air   | Syzigium aqueum           | Watery Rose Apple      |
| 29      | Jambu batu  | Psidium guajava           | Guava                  |
|         | Jambu bol   | Eugenia malaccencis       | Malay Apple            |
| 31      | Jengkol     | Pithecellobium jiringa    | Jering Tree            |
| 32      | Jeruk       | Citrus nobilis            | Orange                 |
| 33      | Kedondong   | Spondias pinnata          | Hog Plum               |
| 34      | Lengkeng    | Dimocarpus longan         | Longan                 |
| 35      | Limus       | Mangifera foetida         | Horse Mango            |
| 36      | Mangga      | Mangifera indica          | Mango                  |
| 1000000 | Nangka      | Artocarpus heterophyllus  | Jack Fruit             |
| 38      | Petai       | Parkia speciosa           | Parkia                 |
| 39      | Rambutan    | Nephelium lappaceum       | Rambutans              |

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| No | Local Name   | Scientific Name     | English Name   |
|----|--------------|---------------------|----------------|
| 40 | Sawo         | Manilkara kauki     | Khirni         |
| 41 | Sirsak       | Annona muricata     | Soursop        |
| 42 | Tangkil      | Gnetum gnemon       | Gnetum         |
| 43 | Aren         | Arenga pinnata      | Palm Tree      |
| 44 | Bambu        | Bambusoidea spp.    | Bamboo         |
| 45 | Cengkeh      | Eugenia aromatica   | Clove          |
| 46 | Coklat       | Theobroma cacao     | Cocoa          |
| 47 | Kayu manis   | Cinnamomum burmanii | Cinnamon       |
| 48 | Kelapa       | Cocos Nucifera      | Coconut        |
| 49 | Kemiri       | Aleurites moluccana | Nutmeg         |
| 50 | Kopi         | Coffea robusta      | Coffee         |
| 51 | Lada         | Piper ningrum       | Pepper         |
| 52 | Pepaya       | Carica papaya       | Papaya         |
| 53 | Pinang       | Areca catechu       | Areca Nut      |
| 54 | Pisang       | Musa sp.            | Banana         |
| 55 | Randu        | Ceiba pentandra     | Kapok          |
| 56 | Salam        | Eugenia polyantha   |                |
| 57 | Cabe         | Capsicum frutescens | Chili          |
| 58 | Jahe         | Zingiber offcinale  | Ginger         |
| 59 | Kapulaga 444 | Amomum compactum    | Dwarf Cardamon |
| 60 | Kunyit       | Curcuma longa       | Turmeric       |
| 61 | Laja         | Alpinia galanga     | Galangal       |
| 62 | Nanas        | Annanas comosus     | Pineapple      |
| 63 | Salak        | Salacca zalacca     | Snake Fruit    |
| 64 | Singkong     | Manihot esculenta   | Cassava        |
| 65 | Talas        | Colocasia esculenta | Taro           |
| 66 | Rambai       | Baccaurea motleyana | Rambai         |

Source : Wulan (2002) Note : Number 57 until 66 are high economic value under storey species